# FINANCIAL REPORT WITH SUPPLEMENTARY INFORMATION

Year Ended March 31, 2005

RECEIVED DEPT. OF TREASURY

SEP 0 1 2005 8/3/ LOCAL AUDIT & FINANCE DIV.

# Michigan Dept. of Treasury, Local Audit & Finance Division 496 (3-98). Formerly L-3147 AUDITING PROCEDURES REPORT

Issue under P.A. 2 of 1968, as amended. Filing is mandatory.									
Local Governmen			ne Dother	Local Governmen Township of			Cour	ity choolcrafi	
Audit Date		Lu Vista;	Opinion Date		Date Accountant Repo				
March 31, 20		financia	August 9,		August 31, 2005 of government and r		inian	an financi	al atatamanta
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We affirm that:								- Company	SEP 0 1 200
	•				al Units of Governm	ent in Michigai	n as re	vised.	
2. We are certifi	-		-	-	-			Commence of the last of the la	L AUDIT & FINAN
the report of com					n disclosed in the fina	ancial stateme	ents, in	cluding th	e notes, or in
You must check	the	applicab	le box for eac	h item below.					
☐ yes ☒ no	1.	Certain	component u	nits/funds/agenc	ies of the local unit a	re excluded fr	om the	financial	statements.
☐ yes ⊠ no	2.		are accumulat is (P.A. 275 o		or more of this unit	s unreserved f	und ba	alances/re	etained
☐ yes ⊠ no	3.		are instances ( s amended).	of non-compliand	e with the Uniform A	ccounting and	l Budg	eting Act	(P.A. 2 of
☐ yes ☒ no	4.				ons of either an orde I under the Emergen				Finance Act
☐ yes ເ∑ no	5.				ents which do not co or P.A. 55 of 1982, as				nts. (P.A. 20
□ yes ☒ no	6.	The locunit.	al unit has be	en delinquent dis	tributing tax revenue	es that were co	llected	d for anot	her taxing
☐ yes ☒ no	7.	earned and the	pension bene	fits (normal costs credits are more	tutional requirement s) in the current year than the normal cost	. If the plan is	more	than 100°	% funded
□ yes 図 no	8.		al unit uses cr ICL 129.241).		as not adopted an ap	oplicable policy	as re	quired by	P.A. 266 of
☐ yes ☒ no	9.	The loc	al unit has not	adopted an inve	estment policy as req	uired by P.A.	196 of	1997 (MC	CL 129.95).
We have encl	ose	d the fo	ollowing:	*		Enclosed	1	o Be warded	Not Required
The letter of cor	nme	ents and	recommendat	tions.		X			
Reports on indiv	/idua	al federa	l financial ass	istance programs	s (program audits).				×
Single Audit Reports (ASLGU).									
Certified Public Ac Campbell, Ku				-					
Street Address 512 N. Lincol	n, S			3	City Bay Cit		ate MI	Zip 4870	)7
Accountant Signat	512 N. Lincoln, Suite 100, P.O. Box 686  Accountant Signature  CO, P.C.								

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### CAMPBELL, KUSTERER & CO., P.C.

#### **CERTIFIED PUBLIC ACCOUNTANTS**

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA

512 N. LINCOLN AVE. - SUITE 100 P.O. BOX 686 BAY CITY, MICHIGAN 48707

TEL (989) 894-1040 FAX (989) 894-5494

#### **INDEPENDENT AUDITOR'S REPORT**

August 9, 2005

To the Township Board Township of Doyle Schoolcraft County, Michigan

We have audited the accompanying financial statements of the governmental activities and each major fund of Township of Doyle, Schoolcraft County, Michigan as of and for the year ended March 31, 2005, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Township of Doyle's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Township of Doyle, Schoolcraft County, Michigan as of March 31, 2005, and the respective changes in financial position thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 1, the Township has implemented a new financial reporting model, as required by the provisions of GASB Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments,* as of April 1, 2004.

The Management's Discussion and Analysis and budgetary comparison information listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the Township's basic financial statements. The other supporting information described in the accompanying table of contents is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, it is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Campbell, Kusterer & Co., P.C.

CAMPBELL, KUSTERER & CO., P.C. Certified Public Accountants

### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended March 31, 2005

The Management's Discussion and Analysis report of the Township of Doyle covers the Township's financial performance during the year ended March 31, 2005.

#### FINANCIAL HIGHLIGHTS

Our financial status remained stable over the last year. Net assets at March 31, 2005, totaled \$181,800.53 for governmental activities. Overall total capital assets remained approximately the same.

Overall revenues were \$116,033.57 from governmental activities. Governmental activities had a \$17,976.83 increase in net assets.

We did not incur any new debt.

#### OVERVIEW OF FINANCIAL STATEMENTS

This annual report consists of three parts, management's discussion and analysis, the basic financial statements and required supplementary information. The basic financial statements include two different kinds of statements that present different views of the Township and the notes to the financial statements.

The first two statements are entity-wide financial statements and provide both long and short-term information about our overall financial status. These statements present governmental activities.

The remaining statements are fund financial statements, which focus on individual parts of the Township in more detail.

The notes to the financial statements explain some of the information in the statements and provide more detailed data.

Required supplementary information further explains and supports the financial statement information with budgetary comparisons.

#### **ENTITY-WIDE FINANCIAL STATEMENTS**

The entity-wide statements report information about the Township as a whole using accounting methods used by private companies. The statement of net assets includes all of the Township's assets and liabilities. The statement of activities records all of the current year revenues and expenses regardless of when received or paid.

The two entity-wide statements report net assets and how they have changed. Net assets are the difference between the entity's assets and liabilities and this is one method to measure the entity's financial health or position.

Over time increases/decreases in the entity's net assets are an indicator of whether financial position is improving or deteriorating.

To assess overall health of the entity you may also have to consider additional factors such as tax base changes, facility conditions and personnel changes.

All of the activities of the Township are reported as governmental activities. This includes the General Fund and the Current Tax Collection Fund.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

For the year ended March 31, 2005

#### **FUND FINANCIAL STATEMENTS**

The fund financial statements provide more detailed information about the Township's funds, focusing on significant (major) funds not the Township as a whole. Funds are used to account for specific activities or funding sources. Some funds are required by law or bond covenants. The Township Board also may create them. Funds are established to account for funding and spending of specific financial resources and to show proper expenditures of those resources.

The Township has the following types of funds:

Governmental funds: All of the Township's activities are included in the governmental category. These funds are presented on the modified accrual basis, which is designed to show short-term financial information. You will note that the differences between the Township's entity-wide statements and the fund statements are disclosed in reconciling statements to explain the differences between them. The Township's governmental activities include the General Fund.

#### FINANCIAL ANALYSIS OF THE TOWNSHIP AS A WHOLE

Our cash position in the governmental activities remains strong.

#### FINANCIAL ANALYSIS OF THE TOWNSHIP'S FUNDS

The General Fund pays for most of the Township's governmental services and incurred expenditures of \$95,993.77.

#### CAPITAL ASSET AND LONG-TERM DEBT ACTIVITY

The Township's governmental activities invested \$1,245.83 in capital assets.

The Township's governmental activities paid \$0 of principal on long-term debt.

#### KNOWN FACTORS AFFECTING FUTURE OPERATIONS

The future of state revenue sharing is very clouded and it represents a significant portion of our income. We continue to grow in taxable values with little demand for infrastructure.

#### CONTACTING THE TOWNSHIP'S MANAGEMENT

This financial report is designed to provide our taxpayers, creditors, investors and customers with a general overview of the Townships finances and to demonstrate the Township's accountability for the revenues it receives. If you have any questions concerning this report please contact the Township Clerk or Township Treasurer at 906-283-3227 or 906-341-8285.

# GOVERNMENT-WIDE STATEMENT OF NET ASSETS March 31, 2005

_	ASSETS: CURRENT ASSETS:	GovernmentalActivities
_	Cash in bank Taxes receivable  Total Current Assets	151 586 77 3 044 61
-	NON-CURRENT ASSETS: Capital Assets	154 631 38
	Less: Accumulated Depreciation  Total Non-current Assets	137 683 44 (110 514 29) 27 169 15
-	TOTAL ASSETS LIABILITIES AND NET ASSETS:	<u> 181 800 53</u>
<b>~</b>	LIABILITIES: CURRENT LIABILITIES	
-	Total Current Liabilities  NON-CURRENT LIABILITIES	-
_	Total Non-current Liabilities  Total Liabilities	
~	NET ASSETS: Invested in Capital Assets, Net of Related Debt Unrestricted	27 169 15
<b>-</b>	Total Net Assets TOTAL LIABILITIES AND NET ASSETS	154 631 38 181 800 53
	CONTRACT ACCES	<u> 181 800 53</u>

# GOVERNMENT-WIDE STATEMENT OF ACTIVITIES Year ended March 31, 2005

		Program Revenue	Governmental Activities
FUNCTIONS/PROGRAMS	Expenses	Charges for Services	Net (Expense) Revenue and Changes in Net Assets
Governmental Activities: Legislative General government Public safety Public works Culture and recreation Other	8 888 90 46 158 67 16 548 88 8 035 23 2 474 56 15 950 50	- 11 128 30 - - -	(8 888 90) (35 030 37) (16 548 88) (8 035 23) (2 474 56)
Total Governmental Activities	98 056 74	11 128 30	(15 950 50) (86 928 44)
General Revenues: Property taxes Other taxes State revenue sharing Interest Miscellaneous			26 451 72 23 804 01 44 639 52 2 386 06
Total General Revenues			7 623 96 104 905 27
Change in net assets			17 976 83
Net assets, beginning of year  Net Assets, End of Year			163 823 70 181 800 53

# BALANCE SHEET - GOVERNMENTAL FUNDS March 31, 2005

***	<u>Assets</u>	Total <u>(General)</u>
-	Cash in bank Taxes receivable Due from other funds	151 538 63 3 044 61 48 14
_	Total Assets <u>Liabilities and Fund Equity</u>	154 631 38
-	Liabilities Total liabilities	<del></del>
-	Fund equity: Fund balances: Unreserved: Undesignated	
	Total fund equity	<u>154 631 38</u> <u>154 631 38</u>
<b>, 1886</b>	Total Liabilities and Fund Equity	<u> 154 631 38</u>

# RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS March 31, 2005

### TOTAL FUND BALANCES - GOVERNMENTAL FUNDS

154 631 38

Amounts reported for governmental activities in the statement of net assets are different because –

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds balance sheet:

Capital assets at cost Accumulated depreciation

137 683 44 (110 514 29)

TOTAL NET ASSETS - GOVERNMENTAL ACTIVITIES

181 800 53

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES – GOVERNMENTAL FUNDS Year ended March 31, 2005

, man.		
	D.	Total
	Revenues:	(General)
	Property taxes	
	Other taxes	26 451 72
	State revenue sharing	23 804 01
,,,,,	Charges for services - PTAF	44 639 52
	Interest	11 128 30
	Miscellaneous	2 386 06
		<u>7 623 96</u>
_	Total revenues	116 033 57
	Expenditures:	110 033 57
_	Legislative:	
	Township Board	
	General government:	8 888 90
	Supervisor	
_	Elections	6 858 47
	Assessor	1 852 17
	Clerk	14 556 77
	Board of Review	7 437 53
Ann.	Treasurer	600 00
	Building and grounds	7 255 34
	Cemetery	7 255 34 5 274 19
_	Public safety:	
		354 00
1	Liquor control	700.00
	Fire protection	700 00
_	Public works:	14 510 28
ì	Highways and streets	
	Street lighting	2 646 00
	Sanitation	701 73
, and	Culture and recreation:	4 687 50
Ħ	Parks and recreation	
	Other:	2 474 56
_	Pension	
	Insurance	4 078 84
	Capital outlay	11 871 66
	•	1 245 83
<b>,</b>	Total expenditures	
k		<u>95 993 77</u>
	Excess of revenues over expenditures	
		20 039 80
-	Fund balance, April 1	
		<u>134 591 58</u>
	Fund Balance, March 31	
_	····	<u>154 631 38</u>
		194 031 30

#### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year ended March 31, 2005

### NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS

20 039 80

Amounts reported for governmental activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures; in the Statement of Activities, these costs are allocated over their estimated useful lives as depreciation

> **Depreciation Expense** Capital Outlay

 $(3\ 308\ 80)$ 1 245 83

CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES

17 976 83

## NOTES TO FINANCIAL STATEMENTS March 31, 2005

### Note 1 - Summary of Significant Accounting Policies

The accounting policies of the Township of Doyle, Schoolcraft County, Michigan, conform to generally accepted accounting principles as applicable to governmental units.

#### Reporting Entity

The financial statements of the Township contain all the Township funds that are controlled by or dependent on the Township's executive or legislative branches.

The reporting entity is the Township of Doyle. The Township is governed by an elected Township Board. As required by generally accepted accounting principles, these financial statements present the Township as the primary government.

### Government-Wide and Fund Financial Statements

The government-wide financial statements, (the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. All the Township's government-wide activities are considered governmental activities.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, intergovernmental payments and other items not properly included among program revenues are reported as general revenue.

Major individual governmental funds are reported as separate columns in the fund financial statements.

### Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, restricted resources are applied first.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

# NOTES TO FINANCIAL STATEMENTS March 31, 2005

### Note 1 - Summary of Significant Accounting Policies (continued)

#### Governmental Funds

#### **General Fund**

This fund is used to account for all financial transactions except those required to be accounted for in another fund. The fund includes the general operating expenditures of the local unit. Revenues are derived primarily from property taxes, state and federal distributions, grants, and other intergovernmental revenues.

#### Fiduciary Fund

The Current Tax Collection Fund is used to account for assets held as an agent for others.

### Assets, Liabilities and Net Assets or Equity

Bank deposits and investments – Cash and cash equivalent investments include cash on hand, demand deposits, certificates of deposit and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

#### Receivables

Receivables have been recognized for all significant amounts due to the Township. Allowances for uncollectible accounts have not been provided for in that collection is not considered doubtful and any uncollected amount would be immaterial.

#### **Inventories**

Inventories of supplies are considered to be immaterial and are not recorded.

#### **Property Taxes**

Property taxes are accrued in the year in which they are levied. The tax levy is recorded as deferred revenue until the subsequent year when it becomes available for use.

Properties are assessed as of December 31 and the related property taxes become a lien on December 1 of the following year. These taxes are due on February 14 with the final collection date of February 28 before they are added to the county tax rolls. The 2004 tax roll millage rate was .9752 mills, and the taxable value was \$27,238,026.00.

#### **Encumbrances**

Encumbrances involving the current recognition of purchase orders, contracts and other commitments for future expenditures are not recorded.

## NOTES TO FINANCIAL STATEMENTS March 31, 2005

### Note 1 - Summary of Significant Accounting Policies (continued)

#### Capital Assets

Capital assets are defined by the Township as assets with an initial cost of more than \$1,000.00 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost. Donated assets are reported at estimated fair market value at the date of donation. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Buildings, additions and improvements Furniture and equipment

30 years 3-10 years

### Compensated Absences (Vacation and Sick Leave)

Employees are not allowed to accumulate vacation and sick pay.

#### Post-employment Benefits

The Township provides no post-employment benefits to past employees.

#### **Fund Equity**

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### **Accounting Change**

Effective April 1, 2004, the Township implemented the provisions of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments (GASB No. 34). Changes to the Township's financial statements as a result of GASB No. 34 are as follows:

A Management's Discussion and Analysis (MD&A) section providing analysis of the Township's overall financial position and results of operations has been included.

Government-wide financial statements (Statement of Net Assets and Statement of Activities) prepared using the full accrual accounting for all the Township's activities have been provided.

Capital assets in the governmental activities column of the Statement of Net Assets include net assets totaling \$27.169.15.

### Note 2 - Budgets and Budgetary Accounting

The following procedures are followed in establishing the budgetary data reflected in these financial statements:

- Prior to the beginning of the fiscal year, the proposed budget for each budgetary fund is submitted to the Township Board for consideration.
- The proposed budgets include expenditures as well as the methods of financing them.

# NOTES TO FINANCIAL STATEMENTS March 31, 2005

### Note 2 - Budgets and Budgetary Accounting (continued)

- 3. Public hearings are held to obtain taxpayer comments.
- The budgets are adopted at the activity level by a majority vote of the Township Board.
- 5. The budgets are adopted on the modified accrual basis of accounting.
- The originally adopted budgets can be amended during the year only by a majority vote of the Township Board.
- The adopted budgets are used as a management control device during the year for all budgetary funds.
- 8. Budget appropriations lapse at the end of each fiscal year.
- The budgeted amounts shown in these financial statements are the originally adopted budgets with all amendments that were approved by the Township Board during the fiscal year.

### Note 3 - Deposits and Investments

Michigan Compiled Laws, Section 129.91, authorizes the Township to deposit and invest in the accounts of federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; banker's acceptance of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Township Board has designated one bank for the deposit of Township funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in all investments authorized by state law as listed above.

The Township's deposits and investments are in accordance with statutory authority.

The Governmental Accounting Standards Board Statement No. 3, risk disclosures for the cash deposits are as follows:

Carrying		
Amounts		
<u> 151 586 77</u>		

**Total Deposits** 

Amounts in the bank balances are without considering deposits in transit or uncleared checks.

## NOTES TO FINANCIAL STATEMENTS March 31, 2005

### Note 3 - Deposits and Investments (continued)

	Bank <u>Balances</u>
Insured (FDIC) Uninsured and Uncollateralized	100 000 00 51 786 77
Total Deposits	<u> 151 786 77</u>

The Township of Doyle did not have any investments as of March 31, 2005.

#### Note 4 - Capital Assets

Capital asset activity of the Township's Governmental activities for the current year was as follows:

Governmental Activities:	Balance 4/1/04	Additions	Deletions	Balance 3/31/05
Land Buildings Equipment	25 000 00 23 000 00 88 437 61	- - 1 245 83	- -	25 000 00 23 000 00 89 683 44
Total	136 437 61	1 245 83	-	137 683 44
Accumulated Depreciation	(107 205 49)	(3 308 80)	-	(110 514 29)
Net Capital Assets	29 232 12	(2 062 97)	-	<u>27 169 15</u>

#### Note 5 - Pension Plan

The Township has a defined contribution pension plan covering all full-time employees. The Township contributes an amount of each employee's annual salary to the plan. The net pension expense for the fiscal year ended March 31, 2005, was \$4,078.84.

#### Note 6 - Deferred Compensation Plan

The Township does not have a deferred compensation plan.

#### Note 7 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors, omissions, and employee injuries (workers' compensation). The Township has purchased commercial insurance for property loss, torts and workers' compensation claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

#### Note 8 - Building Permits

The Township of Doyle does not issue building permits. Building permits are issued by the County of Schoolcraft.

# NOTES TO FINANCIAL STATEMENTS March 31, 2005

Note 9 – Interfund R	<u>Receivables</u>	and	<u>Payables</u>
----------------------	--------------------	-----	-----------------

The amounts of interfund receivables and payables are as follows:

<u>Fund</u>	Interfund <u>Receivable</u>	Fund	Interfund Payable
General	<u>48 14</u>	Current Tax Collection	48 14

### BUDGETARY COMPARISON SCHEDULE – GENERAL FUND Year ended March 31, 2005

Revenues:	Original Budget	Final Budget	Actual	Variance with Final Budget Over (Under)
Property taxes Other taxes	41 000 00	41 000 00	26 451 72	(14 548 28)
State revenue sharing Charges for services – PTAF	71 000 00	71 000 00	23 804 01 44 639 52	23 804 01 (26 360 48)
Interest Miscellaneous	2 000 00 2 200 00	2 000 00 2 200 00	11 128 30 2 386 06 7 623 96	11 128 30 386 06 5 423 96
Total revenues	116 200 00	116 200 00	116 033 57	(166 43)
Expenditures:				
Legislative: Township Board	40.000.00			
General government: Supervisor	12 000 00	12 000 00	8 888 90	(3 111 10)
Elections	10 000 00	10 000 00	6 858 47	(3 141 53)
Assessor	15 000 00 20 000 00	15 000 00	1 852 17	(13 147 83)
Clerk	10 000 00	20 000 00	14 556 77	(5 443 23)
Board of Review	2 000 00	10 000 00	7 437 53	(2 562 47)
Treasurer	10 000 00	2 000 00	600 00	(1 400 00)
Building and grounds	25 000 00	10 000 00	7 255 34	(2 744 66)
Cemetery	1 000 00	25 000 00	5 274 19	(19 725 81)
Public safety:	1 000 00	1 000 00	354 00	(646 00)
Liquor control	1 000 00	4.00=.00		,
Fire protection	30 000 00	1 000 00	700 00	(300 00)
Public works:	30 000 00	30 000 00	14 510 28	(15 489 72)
Highways and streets	34 000 00	24 000 00		
Street lights	1 000 00	34 000 00	2 646 00	(31 354 00)
Sanitation	8 000 00	1 000 00	701 73	(298 27)
Culture and recreation:	0 000 00	8 000 00	4 687 50	(3 312 50)
Parks and recreation Other:	15 000 00	15 000 00	2 474 56	(12 525 44)
Pension	6 000 00	6 000 00	4 078 84	(4.004.40)
Insurance	20 000 00	20 000 00	11 871 66	(1 921 16)
Capital outlay	<u>27 531 18</u>	<u>27 531 18</u>	1 245 83	(8 128 34) (26 285 35)
Total expenditures	<u>247 531 18</u>	247 531 18	95 993 77	(151 537 41)
Excess (deficiency) of revenues				(10100141)
over expenditures	(131 331 18)	(131 331 18)	20 039 80	151 370 98
Fund balance, April 1	131 331 18	131 331 18	134 591 58	3 260 40
Fund Balance, March 31			<u> 154 631 38</u>	154 631 38

#### GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended March 31, 2005

	Township Board: Wages	
_	Supplies and expense	3 267 16
	Miscellaneous	3 946 99
	······································	<u>1 674 75</u>
	Supervisor:	8 888 90
	Salary	
	Supplies and expense	6 622 00
	- Applied and expense	236 47
_	Elections:	6 858 47
	Wages	
	Supplies	867 40
, min		984 77
	Assessor:	1 852 17
	Salary	
	Supplies	8 851 08
_		<u>5 705 69</u>
	Clerk:	14 556 77
	Salary	
_	Supplies and expense	6 947 19
	- applied and expense	490 34
	Board of Review:	7 437 53
	Wages	
<del>,</del>	900	600 00
	Treasurer:	
	Salary	
	Supplies and expense	6 947 19
	- applied and expense	308 15
	Building and grounds:	7 255 34
	Wages	
	Operating supplies	558 00
	Communications	1 393 45
	Utilities	611 29
		271145
	Cemetery:	5 274 19
	Wages	
	<b>V</b>	354 00
-	Liquor law enforcement:	
	Wages	
	<b>0</b>	700 00
_	Fire protection:	
	Wages	
	Supplies	126 00
	Utilities	10 756 49
-		3 627 79
		14 510 <u>28</u>
	Highways and streets	
_	•	<u>2 646 00</u>
-	Street lighting	<del></del>
		<u>701 73</u>
	Sanitation:	
•	Contracted services	
		<u>4 687 50</u>
		·

### GENERAL FUND EXPENDITURES BY DETAILED ACCOUNT Year ended March 31, 2005

-	Parks and recreation: Wages Supplies	1 471 50 1 003 06 2 474 56
_	Pension	4 078 84
	Insurance	11 871 66
_	Capital outlay	
	Total Expenditures	1 245 83
		95 993 77

# CURRENT TAX COLLECTION FUND STATEMENT OF CHANGES IN ASSETS AND LIABILITIES Year ended March 31, 2005

-	<u>Assets</u>	Balance 4/1/04	Additions	Deductions	Balance 3/31/05
	Cash in Bank	134 95	772 579 76	772 666 57	48 14
	<u>Liabilities</u>				
_	Due to other funds Due to other units	87 93 47 02	36 187 97 736 391 79	36 227 76 736 438 81	48 14
	Total Liabilities	<u>134 95</u>	<u>772 579 76</u>	772 666 57	48 14

### CAMPBELL, KUSTERER & CO., P.C.

#### **CERTIFIED PUBLIC ACCOUNTANTS**

MARK J. CAMPBELL, CPA KENNETH P. KUSTERER, CPA

512 N. LINCOLN AVE. - SUITE 100 P.O. BOX 686 BAY CITY, MICHIGAN 48707 TEL (989) 894-1040 FAX (989) 894-5494

AUDIT COMMUNICATION AND REPORT OF COMMENTS AND RECOMMENDATIONS

RECEIVED DEPT. OF TREASURY

August 9, 2005

SEP 0 1 2005

To the Township Board Township of Doyle Schoolcraft County, Michigan LOCAL AUDIT & FINANCE DIV

We have audited the financial statements of the Township of Doyle for the year ended March 31, 2005. As required by auditing standards generally accepted in the United States, the independent auditor is required to make several communications to the governing body having oversight responsibility for the audit. The purpose of this communication is to provide you with additional information regarding the scope and results of our audit that may assist you with your oversight responsibilities of the financial reporting process for which management is responsible.

### <u>AUDITOR'S RESPONSIBILITY UNDER AUDITING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES</u>

We conducted our audit of the financial statements of the Township of Doyle in accordance with auditing standards generally accepted in the United States. The following paragraph explains our responsibilities under those standards.

Management has the responsibility for adopting sound accounting policies, for maintaining an adequate and effective system of accounts, for the safeguarding of assets, and for devising an internal control structure that will, among other things, help assure the proper recording of transactions. The transactions that should be reflected in the accounts and in the financial statements are matters within the direct knowledge and control of management. Our knowledge of such transactions is limited to that acquired through our audit. Accordingly, the fairness of representations made through the financial statements is an implicit and integral part of management's accounts and records. However, our responsibility for the financial statements is confined to the expression of an opinion on them. The financial statements remain the responsibility of management.

The concept of materiality is inherent in the work of an independent auditor. An auditor places greater emphasis on those items that have, on a relative basis, more importance to the financial statements and greater possibilities of material error than those items of lesser importance or those in which the possibility of material error is remote.

For this purpose, materiality has been defined as "the magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement."

An independent auditor's objective in an audit is to obtain sufficient competent evidential matter to provide a reasonable basis for forming an opinion on the financial statements. In doing so, the auditor must work within economic limits; the opinion, to be economically useful, must be formed within a reasonable length of time and at reasonable cost. That is why an auditor's work is based on selected tests rather than an attempt to verify all transactions. Since evidence is examined on a test basis only, an audit provides only reasonable assurance, rather than absolute assurance, that financial statements are free of material misstatement. Thus, there is a risk that audited financial statements may contain undiscovered material errors or fraud. The existence of that risk is implicit in the phrase in the audit report, "in our opinion."

To the Township Board Township of Doyle Schoolcraft County, Michigan

In the audit process, we gain an understanding of the internal control structure of an entity for the purpose of assisting in determining the nature, timing, and extent of audit testing. Our understanding is obtained by inquiry of management, testing transactions, and observation and review of documents and records. The amount of work done is not sufficient to provide a basis for an opinion on the adequacy of the internal control structure.

#### SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies are described in Note 1 to the financial statements.

#### **OTHER COMMUNICATIONS**

Auditing standards call for us to inform you of other significant issues such as, but not limited to, 1) Accounting estimates that are particularly sensitive because of their significance to the financial statements or because of the possibility that future events affecting them may differ markedly from management's current judgments; 2) Significant audit adjustments that may not have been detected except through the auditing procedures we performed; 3) Disagreements with management regarding the scope of the audit or application of accounting principles; 4) Consultation with other accountants; 5) Major issues discussed with management prior to retention; and 6) Difficulties encountered in performing the audit.

We have no significant issues, regarding these matters, to report to you at this time. Audit adjustments were minimal, and are available to review.

#### **GASB 34 IMPLEMENTATION**

The Governmental Accounting Standards Board issued a new reporting model for governmental units which was required to be implemented for the fiscal year ended March 31, 2005. The implementation of this pronouncement for the Township of Doyle began with the year ended March 31, 2005. The daily operations and recording transactions did not change significantly, however, the Township is required to maintain additional records for the year end adjustments to the final presentation format.

### COMMENTS AND RECOMMENDATION REGARDING INTERNAL CONTROLS/ COMPLIANCE/ EFFICIENCY

Our procedures disclosed the following conditions that we would like to bring to your attention:

#### **SEGREGATION OF DUTIES**

A separation of duties between persons who authorize transactions and persons who have control over the related assets does not always exist.

The least desirable accounting system is one in which an employee is responsible for executing the transaction and then recording the transaction from its origin to its ultimate posting in the General Ledger. This increases the likelihood that intentional or unintentional errors will go undetected. In most cases, adequate segregation of duties substantially increases control over errors without duplication of effort.

We understand that due to the size of needed staff, a proper segregation of duties may be impractical and the "cost to benefit" relationship may not justify the addition of accounting staff to accomplish the desired segregation.

These conditions were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the Township's financial statements and this communication of these matters does not affect our report on the Township's financial statements, dated March 31, 2005.

To the Township Board Township of Doyle Schoolcraft County, Michigan

#### **SUMMARY**

We welcome any questions you may have regarding the foregoing comments and we would be happy to discuss any of these or other questions that you might have at your convenience.

Sincerely,

Coupbell, Kusterer & Co., P.C. CAMPBELL, KUSTERER & CO., P.C.

**Certified Public Accountants**